



POWERICA LTD

Price Band

₹375 to ₹395

Issue Opens

24 March to 27 March, 2026

Face Value

₹5

Issue Size

₹1,100 Cr

Lot Size

37 Shares

Listing At

NSE, BSE

Powerica Ltd Info

Issue Size

2,78,48,100 shares / ₹1,100 Cr

Fresh Issue

1,77,21,518 shares / ₹700 Cr

Offer for Sale

1,01,26,582 shares of ₹5 / ₹400 Cr

Retail Quota

Not less than 35.0% of the Net Issue

Retail Min/Max

₹14,615 / ₹1,89,995

Powerica Ltd Timeline

Tentative Allotment

Mon, Mar 30, 2026

Initiation of Refunds

Wed, Apr 1, 2026

Credit of Shares to Demat

Wed, Apr 1, 2026

"Powerica Ltd" Listing Day

Thu, Apr 2, 2026



Objects of The Offer

The Net Proceeds from the Fresh Issue are proposed to be utilised towards the following key objectives:

- **Repayment / Prepayment of Borrowings:** The Company proposes to utilise approximately ₹525.00 crores towards repayment and/or prepayment of certain outstanding borrowings. This is expected to reduce debt levels, lower finance costs, and improve the overall capital structure and leverage position.
- **General Corporate Purposes:** The remaining proceeds will be used for general corporate purposes, including funding growth initiatives, acquisition of assets, strategic partnerships, brand building, and meeting routine business expenses. This allocation will not exceed 25% of the Gross Proceeds.

In addition, the Company expects that listing of its Equity Shares on the Stock Exchanges will enhance its brand visibility, strengthen market presence, and create a public market for its Equity Shares in India.

About The Company and Business Overview

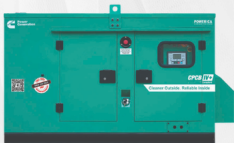
Powerica Limited is an integrated power solutions provider engaged in the manufacturing, supply, and servicing of diesel generator sets (DG sets), medium speed large generators (MSLG), and renewable energy solutions. The company operates through two primary business divisions—Generator Set Business and Wind Power Business—offering end-to-end solutions across power generation value chains.

The Generator Set Business forms the core of the company's operations and has been the primary revenue contributor since inception. Under this division, Powerica designs, manufactures, installs, and commissions DG sets ranging from 7.5 kVA to 3,750 kVA. The company has a long-standing relationship of over four decades with Cummins India Limited, acting as an OEM and sourcing engines and alternators directly, while manufacturing key components such as acoustic enclosures and control panels in-house.



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FINANCIAL RATIOS:

FINANCIAL RATIOS	ROCE	ROE	P/E	INDUSTRY P/E	EV/EBITDA
Cummins India Ltd	36.30	28.20	54.80	77.81	38.90
Kirloskar Oil Engines Ltd	13.70	15.40	36.90	77.81	17.40
NTPC Green Energy Ltd	4.89	3.85	152.00	77.81	42.10
Acme Solar Holdings Ltd	8.42	7.57	29.60	77.81	11.60
Adani Green Energy Ltd	8.70	14.60	86.40	77.81	20.20
Powerica Limited	27.20	17.53	25.88	77.81	N/A



Brief profile of the Directors

- **Bharat Oberoi** is serving as the Chairman and Managing Director of the Company. He has completed his secondary education from G.D. Somani Memorial School, Mumbai. He has been associated with the Company since 1994 and has over 30 years of experience in the generator set industry.
- **Pradeep Omprakash Gupta** is serving as a Whole-Time Director of the Company. A bachelor's degree in Textile Technology from Maharishi Dayanand University was obtained by him. He has more than 34 years of experience in managerial roles.
- **Renu Naresh Oberoi** is serving as a Whole-Time Director of the Company. She has completed her higher secondary education from H.R. College of Commerce and Economics and holds a diploma in Fashion Designing from Central School of Fashion, London. She has over 12 years of experience in corporate and wind power operations.
- **Jai Ram Oberoi** is serving as a Whole-Time Director of the Company. A bachelor's degree in Economics and Public Health from Emory University and a master's degree in Epidemiology along with a certificate in Applied Biostatistics from Columbia University were obtained by him. He has over 3 years of experience in the generator set industry.
- **Maheswar Sahu** is serving as an Independent Director of the Company. A bachelor's degree in Electrical Engineering from Regional Engineering College, Rourkela and a master's degree in Social Science (Development Administration) from the University of Birmingham were obtained by him. He has over 33 years of experience in public administration.
- **Udaya Shankar Jena** is serving as an Independent Director of the Company. A master's degree in Arts (Economics) from Jawaharlal Nehru University was obtained by him. He has more than 20 years of experience in management roles.
- **Sowmya Chaturvedi** is serving as an Independent Director of the Company. A bachelor's degree in Engineering (Instrumentation) from the University of Pune and a post graduate executive management programme from S.P. Jain Institute of Management and Research were completed by her. She has more than 14 years of experience in the power and energy sector.
- **Sunil Godwin Lobo** is serving as an Independent Director of the Company. A bachelor's degree in Commerce from the University of Bombay and a post graduate diploma in Business Administration from K.J. Somaiya Institute of Management Studies and Research were obtained by him. He has more than 29 years of experience in corporate and investment banking.
- **Tapan Ray** is serving as an Independent Director of the Company. A bachelor's degree in Technology (Mechanical Engineering) from the Indian Institute of Technology, Delhi and an executive master's in International Trade from the Indian Institute of Foreign Trade were obtained by him. He has extensive experience in public administration.

Strengths



- **Established Market Position in DG Sets Industry:** The company has over four decades of experience in the DG set industry with a wide capacity range (7.5 kVA to 10,000 kVA). This long operating history strengthens brand credibility and customer trust.
- **Strategic Partnerships with Global Players:** Strong alliances with Cummins, Hyundai, Schneider Electric, GE Vernova, and Vestas enhance technical capabilities and product offerings. These collaborations also help in maintaining competitive positioning.
- **Integrated Manufacturing Capabilities:** With three captive manufacturing facilities, the company maintains control over production, quality, and supply chain. This leads to better cost efficiency, timely delivery, and customization capabilities.
- **Strong Technical and Execution Expertise:** Advanced manufacturing technologies like CNC and 3D modelling support precision engineering. In wind projects, end-to-end in-house execution ensures high plant efficiency and operational reliability.
- **Diversified Customer Base and Revenue Visibility:** The company serves multiple sectors including infrastructure, IT, manufacturing, and defence, reducing sectoral dependency. Long-term PPAs in wind business provide stable and predictable cash flows.
- **Experienced Management Team:** Promoters and senior management bring over 30 years of industry experience. Their expertise supports strategic decision-making and long-term business growth.
- **Balanced Business Model:** The combination of generator business and renewable energy ensures both stability and growth. This diversified structure supports consistent cash flows and financial strength.

Key Risk Factors

- **High Dependence on Generator Set Business:** Generator segment contributes ~80-86% of revenue, making the company highly dependent on a single segment. Any demand slowdown or competitive pressure can directly impact overall performance.
- **Reliance on Key Strategic Suppliers:** Heavy dependence on Cummins and Hyundai for critical components exposes the company to supply disruptions. Any change in partnerships or pricing can materially affect operations.
- **Lack of Long-Term Contracts:** Absence of long-term agreements with customers and suppliers leads to demand uncertainty and supply risks. This also exposes the company to order cancellations and pricing pressure.
- **Wind Business Supply Chain Dependency:** Dependence on select OEMs like Vestas for turbines increases operational risk. Any failure or delay from these partners can reduce generation and lead to penalties.
- **Fixed Tariff Risk in Wind Power (PPAs):** Revenue is locked under long-term fixed tariffs, limiting ability to pass on cost increases. Lower CUF or higher costs can compress margins.
- **Land Lease Tenure Risk:** Shorter lease tenure compared to PPA duration creates uncertainty. Non-renewal may lead to project disruption or additional relocation costs.
- **Weather and Seasonality Risk:** Wind power generation depends on climatic conditions and is prone to disruptions from extreme weather. Events like cyclones can damage assets and reduce output.
- **Geographic Concentration Risk:** Entire wind portfolio is concentrated in Gujarat, increasing exposure to regional risks. Any local disruption can significantly affect operations.

Statement of Profit and Loss



(All amounts are in Indian Rupees millions, unless otherwise stated)

Particulars	FY 2025	FY 2024	FY 2023
Revenue from Operations	2653.27	2210	2378.26
Other Income	57.66	146.77	44.16
Total Income	2710.93	2356.77	2422.42
Expenses			
Cost of Raw Materials	1787.69	1419.18	1267.34
Purchase of Stock-in-Trade	12.5	25.78	307.86
Change in Inventories	14	-7.22	-6.92
Employee Benefit Expense	114.28	113.46	94.84
Finance Cost	32.2	40.53	56.01
Depreciation & Amortization	116.46	127.98	135.51
Other Expenses	388.17	296.33	367.74
Total Expenses	2465.3	2016.04	2222.38
Profit Before Tax	254.66	340.71	185.85
Tax Expense			
Current Tax	92.93	76.17	32.76
Deferred Tax	-14.1	38.43	57.32
Profit After Tax	175.83	226.11	106.45
PAT (Owners)	166.82	226.28	106.45
Other Comprehensive Income	-0.69	-0.54	-0.81
Total Comprehensive Income	166.12	225.74	105.64
EPS (₹)			
Basic & Diluted EPS	15.26	18.46	6.32



Valuation and Outlook

Powerica Limited IPO is expected to be priced between **₹375 to ₹395** per share. At this price, the Company's **Price-To-Earning-Ratio (P/E)** is **25.88x**. **Industry (P/E)** Price-To-Earning-Ratio is **77.81x**

Name of Company	Face Value (₹)	Closing Price (₹)	Revenue (₹ Cr)	EPS Basic (₹)	EPS Diluted (₹)	NAV (₹)	P/E	RoNW (%)
Powerica Limited	5.00	N/A	2,653.27	15.26	15.26	99.76	N/A	0.15
Cummins India Ltd	2.00	4,600.00	10,390.69	72.15	72.15	272.78	54.80	0.26
Kirloskar Oil Engines Ltd	2.00	1,382.00	6,349.13	33.71	33.60	212.60	36.90	0.16
NTPC Green Energy Ltd	10.00	101.00	2,209.64	0.67	0.67	21.88	152.00	0.03
Acme Solar Holdings Ltd	2.00	246.00	1,405.13	4.55	4.53	74.54	29.60	0.06
Adani Green Energy Ltd	10.00	865.00	11,212.00	8.37	8.37	76.62	86.40	0.12

Powerica Limited's outlook appears **stable to moderately positive**, supported by its strong position in the diesel generator segment and gradual expansion into renewable energy. The generator business is expected to remain the primary growth driver in the near term, driven by demand from infrastructure, data centers, manufacturing, and backup power requirements. Additionally, long-standing partnerships with players like Cummins and Hyundai provide technological strength and enhance market credibility, creating a competitive advantage.

However, the long-term outlook remains somewhat mixed. The global transition toward renewable energy and stricter emission norms could pose structural challenges to the DG business. While the wind power segment provides stable cash flows through long-term PPAs, its fixed tariff structure and geographic concentration may limit growth potential. Moreover, high dependence on key suppliers and concentration in core business segments remain notable risks.

Overall, the company fits into a **stable cash flow, moderate growth** category. If it successfully scales its renewable energy segment and reduces dependence on the DG business, long-term growth prospects could improve significantly. Otherwise, it is likely to remain a **steady compounder rather than a high-growth business**.

"Call us on **8448899576**" to find out whether or not you should apply.

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